Question from Furniture Industry Engagement	
Virtual Event	Answer
Which agencies are participating in this initiative?	The top spending agencies for furniture are members of the Commodity Team.
	"Gold plating" is a term that refers to options that are
William the second and the second an	based on "want" rather than "need", which add
What does the term "gold plating" mean?	unnecessary costs to customer agency requirements. No. While there are costs associated with green
Is Green guard considered gold plating? That's really expensive	initiatives, there are also significant benefits to including
to achieve and is perceived as a barrier to really small	them in a requirements package and the commodity team
manufacturers.	would not consider them to be gold plating.
	The acquisition solution has not yet been determined. The
How do you plan to make awards, will they be to small	virtual industry conference was a means to initiate the
How do you plan to make awards - will they be to small businesses as in other categories or will they be awarded to	acquisition strategy. The acquisition strategy will be further developed after one-on-one sessions have been
mfgs? How many awards are you looking at?	conducted with Industry Partners.
	These commodities were not planned for the initial phase
Full Height Demountable Movable Walls included in initial scope?	but we will take this into consideration.
	These commodities were not planned for the initial phase
How about ergonomic tools included in initial scope? Nontraditional storage solutions such as high density, multi	but we will take this into consideration.
storage cabinets, mobile storage units should be included in	These commodities were not planned for the initial phase
Phase One	but we will take this into consideration.
	We will take this into consideration and discuss with the
What about vertical files? Included in scope 1?	commodity team, thank you for your comment.
Other Products for Initial phase: Ergonomic tools such as monitor	These commodities were not planned for the initial phase
arms, Keyboard trays; demountable walls; LED Task Lighting	but we will take this into consideration. No. We are considering all options but based on the fact
	that we are in the early planning stages of the acquisition,
Are you looking to mirror the NSN or SOP programs GSA already	we cannot say that we are looking to mirror any other
has in place?	programs at this time.
Are lounge / collaborative style furniture included in Office	No
Seating?	These commodities will be considered in future phases of
What about modular computer furniture or Systems/IT Furniture?	the FSSI.
Will this FSSI be limited for bidding by only the Schedule 71	The acquisition solution has not yet been determined but
vendors or , as in the FSSI OS3, will you allow open competition	we are currently exploring both open market and MAS
to include all SAM certified vendors?	acquisition solutions.
	Small businesses would be as defined by the SBA. If referring to a set-aside, a small business dealer would not
	be eligible for a small business set-aside without a waiver
	to the non-manufacturer rule. The acquisition solution
Can you define small business? Will large manufacturers through	could dictate which scenario would come into play, but
package office dealers be considered a small business source?	the acquisition solution has not yet been determined.
Nontraditional storage solutions such as high density, multi storage cabinets, mobile storage units should be included in	These commodities were not planned for the initial phase
Phase One	but we will take this into consideration.
	Yes and the commodity team understands the need to
Will new workplace trends be considered when setting	allow these advancements. We are interested in Industry
standards? How often will these standards be evaluated/re-	feedback to determine the appropriate frequency for re-
evaluated? As you are determining the standards, if you are moving more to	evaluating standards.
the A grade standard you must realize that the govt buys a fair	
amount of B grade product is the cost savings might not be	The Commodity Team will take this into consideration,
realized.	thank you for your comment.
If Tables are defined as 711-11, Systems Tables 711-12 are also	The Commodity Team will take this into consideration,
important to the collaborative office environment	thank you for your comment. Please reference the RFI posted to Interact for the
What is the defined timeline?	projected timeline.
Most often seating is purchased as part of an office solution. Why	The commodity team determined that seating was not a
is GSA considering this a standalone product?	complex product and could easily be standardized.

Will the government consider reconfiguration and relocation costs as part of the cost drivers?	The commodity team is consider all life cycle cost and total cost of ownership
How will you determine whether you are spending less for the	Market research has been conducted to track current
same purchase or just buying less? Does GSA retain the metrics	purchase prices and total spend. Through FSSI, reporting
to say that they are buying X number of chairs and X number of	functions will be introduced to determine purchase prices
Desks right now?	and total spend under the FSSI solution.
As an example of remanufacturing; we only remanufacture "A"	
grade products, however, are up against "B" and sometimes "C"	The commodity team will be considering workstations in
grade new product.	future phases
	The Commodity Team has performed market research to
Could you address how you plan to support the current SBA	determine the current spend to small businesses and its
programs already in place	goal is to maintain and/or increase that spend.
	That will be determined as the acquisition solution is
	developed through communication with ordering agencies
	and Industry. We are currently seeking input through
How does this initiative address factors other than cost (i.e.,	white papers and will be conducting one-on-one sessions
quality, warranty, past performance etc?	to gather Industry input.
	The commodity team is currently considering which
Needs assessment and layout services?	services to include in the solution.
Will FSSI begin to eliminate "non-performing" current Schedule	
Holders?	This does not fall under the realm of FSSI.
What is the view point on non American made products in this	
category?	Product will be required to be TAA compliant.
	We are in the early stages of development and are not
	ready to discuss the terms and conditions of an
Are you going to enforce your own rules of sales less than 25k?	acquisition solution
	This will depend largely on the acquisition
	strategy/solution, which has not yet been developed. The
How will this imitative fall under the current FAR and associated	Commodity Team is not in a position to speak on behalf
AF BPA's currently in place?	of the Air Force.
Suggest you further define costs. For example: initial cost, cost of	
ownership, and ultimately cost of disposal.	The Commodity Team will take this into consideration.
	The Commodity Team has had discussions with FPI and
	plans to include them in the FSSI solution. However, the
How will Federal prison industry requirements play in this	acquisition solution has not developed and therefore FPI's
process?	role has not yet been determined.
	The Commodity Team has not yet determined the
Is the goal to create a new schedule just for FSSI and is this	acquisition solution and plans to have further
going to be rolled into the current schedules and those	communication with Industry before developing a formal
manufacturers are to comply to?	acquisition strategy.
Does GSA recognize how much teaming drives up costs and	
risks for contractors?	Yes, the Commodity Team is aware of these costs/risks.
Have you looked at the seating SINs and how they match the	The commodity team has conducted research on seating
marketplace today? In addition, are there any plans to create a	requirements utilized in government purchases. It is too
SIN for open market/collaborative furniture we are seeing used in	early in the process to determine the acquisition solution.
the market?	However we will be researching several alternatives.
As you proceed in formulating this FSSI, will you be performing a	
Cost-Benefit Analysis for this specific FSSI? I ask this question	1
II	
because a Cost-Benefit Analysis is a Best Practice in the Private	
and Public Sector and should be addressed as this FSSI moves	TI
and Public Sector and should be addressed as this FSSI moves forward. I suggest that as GSA formulates this FSSI, this analysis	The commodity team will be conducting several analyses
and Public Sector and should be addressed as this FSSI moves forward. I suggest that as GSA formulates this FSSI, this analysis is vital in the vetting process for this procurement policy.	to determine the best strategy to implement.
and Public Sector and should be addressed as this FSSI moves forward. I suggest that as GSA formulates this FSSI, this analysis is vital in the vetting process for this procurement policy. So FSSI is separate and distinct from the MAS Program? Isn't this	to determine the best strategy to implement. A formal strategy has not yet been developed. The
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and Public Sector and should be addressed as this FSSI moves forward. I suggest that as GSA formulates this FSSI, this analysis is vital in the vetting process for this procurement policy. So FSSI is separate and distinct from the MAS Program? Isn't this potentially contract duplication? Will there be any consideration with respect to matching existing	to determine the best strategy to implement. A formal strategy has not yet been developed. The commodity team will research several alternatives. Yes. The Commodity Team realizes the need to match existing finishes and will seek ways to ensure the solution
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and Public Sector and should be addressed as this FSSI moves forward. I suggest that as GSA formulates this FSSI, this analysis is vital in the vetting process for this procurement policy. So FSSI is separate and distinct from the MAS Program? Isn't this potentially contract duplication? Will there be any consideration with respect to matching existing products? With the existing BPA programs - Air Force and Navy as	to determine the best strategy to implement. A formal strategy has not yet been developed. The commodity team will research several alternatives. Yes. The Commodity Team realizes the need to match existing finishes and will seek ways to ensure the solution is capable of doing so. Contract Administration is a part of all acquisitions and

	government.
Where does Systems/IT Furniture and Modular Computer	
Racking fall in this product scope? Typically, this type of	
"industrial" type of furniture is lost in the shuffle in comparison to	These commodities will be considered in future phases of
higher end product.	the FSSI.
	These commodities will be considered in future phases of
	the FSSI. We currently do not have a firm date for
When will the FSSI be looking at Dormitory and Residential	implementation of this phase but we will update Industry
furniture or is this incorporated in this phase? Shouldn't the annual spend released on the RFI reflect the	when a timeframe is established.
demand for standalone products and not products included in a	The RFI reflects a total annual spend for furniture. The spend for products in the scopes will be released as the
broader solutions?	scopes are determined.
If standards are created and made mandatory, who is going to	scopes are determined.
update them every year? This will be an ongoing, large cost to	
GSA if done well. If not done well, old standards could greatly	GSA is the lead agency and will be responsible for
hinder government workplace performance.	managing the strategic sourcing solution.
	Standard Configurations will be developed and
	periodically reviewed for consideration of new innovation
How does a defined set of typical address a specific agency's	and technology. The Commodity Team understands that
mission, the need for continual innovation to reduce cost and	the Industry changes and we must consider these
improve efficacy on both the Agency side as well as industry?	changes for incorporation in the established standards.
My understanding of how FSSI would relate to total project	This is one of according touties adultions but a formal
business is that GSA Packaged Furniture providers would be able to aggregate various FSSI products into a GSA package furniture	This is one of several potential solutions, but a formal strategy will not be developed until the Commodity Team
order under 71-1 or 71-200. Is that correct?	has had further discussion with Industry.
order under 71 1 or 71 200. Is that correct:	The estimate for all furniture is still to be determined. The
Of the 1.3 billion dollars of the estimated spend, historically what	total for Office Furniture spend that went through GSA
percentage has been acquired through GSA Advantage?	Advantage is \$93 million
Not sure if this has been asked or if this is too early, but will you	A formal strategy will not be developed until the
be managing the FSSI by commodity and compete, like the Air	Commodity Team has had further discussion with
Force, at the task order by commodity?	Industry.
Has an SB impact cost analysis been considered as a part the	
cost of the1 initiative	A small business impact analysis will be conducted.
Has GSA revisited the idea of scrubbing the schedules to remove	
non-performers? That seems far more reasonable, achievable	Yes, this is a constant and ongoing process handled by
and less draconian. Plus, you will never get a consensus on	GSA contracting officers but it is not seen as strategic
standard configurations.	sourcing.
Has GSA studied the cost of placing separate orders by product category? I.e. fabric/finish selection, delivery coordination, service	The commodity team is reviewing all cost drivers inclusive
and life cycle costs?	of life cycle cost
	A formal strategy will not be developed until the
	Commodity Team has had further discussion with
	Industry. We will certainly seek opportunities for small
Will WOSB's and other SBA designations be required?	businesses with socio economic consideration.
Standards appear to be very difficult for a single Fed Agency to	
implement. Has your customer research indicated a likely interest	
and consensus in the direction of the standards you are	It is the goal of the commodity to get consensus on the
considering?	furniture standards.
Has GSA considered the variation of location to where these	
products will be delivered/installed? There are very few	Vos standard configurations are being catablished but
buildings/facilities in the GSA portfolio that are the same or even similar. It is typically the space itself and the customer's unique	Yes, standard configurations are being established but this does not mean that sizes cannot vary to
requirements that drive the specs, even for as something as	accommodate a particular space plan. There are inherent
simple as a chairis GSA considering these factors while	challenges to this process but we think it is achievable
debating standards?	and have considered the factors you have mentioned.
Has GSA included a SB impact analysis as a component for	,
determining total acquisition cost and will that component be	The government will conduct analysis on the impact of
transparent in to industry?	small business.
What about 8(a) furniture companies - we see zero set asides for	A formal strategy will not be developed until the
this for our particular furniture market. Would this be better incorporated in FSSI?	Commodity Team has had further discussion with
	Industry. We will seek opportunities to set-aside

that this will continue to be handled at the order level. Commodity Team participants have shown therest and are actively cooperating to reach consensus on standards. There is no doubt that this process is challenging considering the various agency interests but the Commodity Team members agree that there is good reason to see this through. There is no doubt that this process is challenging considering the various agency interests but the Commodity Team members agree that there is good reason to see this through. There are several designers across the Commodity Team working to develop these standards. The team several designers across the Commodity Team working to develop these standards. The team has not yet determined the acquisition solution from Industry regarding type of products and until the researching several alternatives. Information from Industry regarding type of products admantise will be helpful as we develop these standards. The commodity rearm members agree that there is good reason to see this through. There are several designers across the Commodity Team working to develop these standards. The team has not yet determined the acquisition solution from Industry regarding type of products and until the researching several alternatives. Information from Industry regarding type of products admantise will be helpful as we develop the solution. The commodity rearm members agree that here is good reason to see this through. The team become the search as the several designers as everal designers as the decision to NOT include "executive level" will be researching several alternatives. Information from Industry regarding type of products and admantise will be helpful as we develop these standards. The commodity team as considering and acquisition solution of the members agree that there is good reason to see this through. The commodity team is a separate as a development of the commodity team is a separate and the report of the commodity team is a separate and the procurement and the report		
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are actively cooperating to reach consensus on standards. There is no doubt that this process is challenging considering the various agency interests but boout standards are you seeing among the agencies that are participating within the FSSI Furn Committee? What will the role of the Designer be in utilization of Standard Configurations? IGSA lacks the transactional history in terms of qty of this type of chair or this exact type of desk wouldn't that be the best place to chair or this exact type of desk wouldn't that be the best place to chair or this exact type of desk wouldn't that be the best place to chair or this exact data to reference? What drove the decision to NOT include "executive level" product? Are you considering the entire relocation and installation of furniture such as lateral files that can be relocated full instead of turniture such as lateral files that can be relocated full instead of turniture such as lateral files that can be relocated full instead of turniture such as lateral files that can be relocated full instead of turniture such as lateral files that can be relocated full instead of turniture such as lateral files that can be relocated full instead of turniture such as lateral files that can be relocated full instead of turniture such as lateral files that can be relocated full instead of turniture plus advance to a phase beyond looking at Cost Drivers. And reach more directly into the possibility of Standard to responsibility of Standard to responsibility and in particular the separate based upon the multiple tasks for reach reachagory. When you advance to a phase beyond looking at Cost Drivers. And reach more directly into the possibility of Standard to responsibility and in particular the special care of the process of the particular to the standard configurations. When you advance to a phase beyond looking at Cost Drivers. NavyAF/USACE Designers all need input to this initiative. The commodity team consists of several federal agencies, all of which will participate in th		
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manufactures that could add additional costs on the private sector configurations.		
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side.	
	Timelines will be contingent upon many factors, including
What is a realistic timeline? FY 14 is now - FY15 is October	ongoing discussions with Industry
When the FSSI is in place, will this affect how many RFQ's are	This will depend largely on the acquisition
issued for large request?	strategy/solution, which has not yet been developed.
Why not standardize the process instead of the product? A well	The Commodity Team intends to standardize both the
defined (or standard defined) requirement may produce better industry response. A well defined design intent, scope of work,	The Commodity Team intends to standardize both the process and the product through the FSSI solution. Both
budget and overall schedule should help streamline proposal cost	process and the product through the Food solution. Both process and product standardization provide opportunities
by reducing unknowns, questions and guessing.	for cost savings.
	The commodity team is evaluating all options for the
Has GSA evaluated the use of the CFMS contract in lieu of or in	acquisition solution, including using current vehicles like
addition to the Packaged Office contracts?	the CFMS and furniture schedules.
Phasing and changes to phases, effect your cost	The Commodity Team will take this into consideration.
	The commodity team consists of several federal
How will agency design groups be part of the process? Some of	agencies, all of which will participate in the development
these groups are the source of "gold plating". Streamlining - I propose a team that has vendors, GSA and end-	of standard configurations.
users who work through the process of beginning)procurement)	The commodity team will be reaching out to industry for
to end delivery and install	input as we develop the solution
	Industry has made the commodity team aware of the cost
Any thoughts around the additional time for elevated security	associated with security requirements for both delivery
needed for base/location access regarding delivery & Installation	and installation.
Will the cost for a Project Manager to coordinate the	
delivery/maintain the schedule for the installation of all of the	The Millian of Land of Land
different manufacturer's product be weighed when determining	This will depend largely on the acquisition
cost savings? No one manufacturer is going to take responsibility for that, so it would add yet another procurement to the purchase	strategy/solution, which has not yet been developed. However, if this is part of the solution the Commodity
of furniture for an entire office.	Team will consider this factor.
	This concept is in line with the Commodity Team's efforts
	to develop standard configurations. In addition, GSA is
If you standardize the requirement then you still allow all	not the decision maker in this process; we are simply
manufacturers to produce what the govt is buying as long as they	coordinating the effort as a member of the Commodity
can compete their opportunity to compete is based on their ability	Team. All decisions will be made by the Commodity Team
and not GSA decision	as a group. This will depend largely on the acquisition
	strategy/solution, which has not yet been developed.
The definitions of the various classes of items often overlap with	However, if the same products are needed in multiple
other schedules. Items such as chair mats and wall boards are	commodity groups, it is possible that there could be
already sold under office supplies. Will there be coordination	cross-over into multiple FSSIs to establish ease of
amongst the various FSSI vehicles to provide logical separation?	implementation and use.
And you considering out any livetime and for any distance	Everything is under consideration at this point, but this will
Are you considering set evaluation periods for product categories?	depend on the acquisition strategy/solution, which has not yet been developed.
Combining Categories increases costs within manufacturers that	yot boen developed.
specialize in select product segments of the Contract Industry.	
Separating the categories removes the need for creating and	
managing CTA's that would otherwise be necessary if they are	
combined.	We will take this into consideration.
	PRC and other terms and conditions are handled by the
The fear of triggering DDC 9 general contract	policy division. The FSSI commodity team does not have
The fear of triggering PRC & general contract administration/compliance is a cost driver, too.	control over these policies but we will take this into consideration.
danimistration/compilation to a cost arriver, too.	Yes, this is definitely a consideration and this already
Has GSA considered grading vendors on best value? Aiding the	takes place in furniture acquisitions today. The goal is
agency in determining vendor value.	always to provide best value to government agencies.
Several cost drivers are process and compliance driven. Would	
the government consider "open market" products assuming all of	This will depend largely on the acquisition
the technical specifications are met? The process of adding	strategy/solution, which has not yet been developed but
products to existing schedules restricts options and increases	the Commodity Team is currently considering MAS and
costs.	open market solutions.

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Gold-plating along with minor specifications (seat width down to	
the quarter of an inch) that are so restrictive as to eliminate	
competition will naturally drive cost.	The Commodity Team will take this into consideration.
	It is the commodity team's intent to implement a strategy
FSSI creates barriers to entry in the marketplace which doesn't	that incorporates demand management, smart contracting
allow for new startup businesses and discourages new business	and performance management. We will take this into
	consideration.
creation	
	The Commodity Team will take this into consideration,
Creating a supplier scorecard is not, and should not be, a difficult	thank you for your comment. Please share additional
process. Implementation of that scorecard will be hugely	ideas and concepts in relation to a scorecard system via a
beneficial for the government customer.	white paper or through a scheduled one-on-one session.
•	Yes and the commodity team understands the need to
Will FSSI be continually improved/evaluated to allow new	allow for new products. We are interested in Industry
products, or will there be a base period of the FSSI that restricts	feedback to determine the appropriate frequency for re-
additions to the contract?	evaluating standards.
	Describly and this atrategy will be considered by the the
One of the other FSSI teams is considering regional contracts.	Possibly and this strategy will be considered by the the
Would that reduce costs for the Furniture FSSI?	Commodity Team.
	PRC and other terms and conditions are handled by the
Will GSA waive the Price Reduction Claus to schedule contract	policy division. The commodity team does not have
holders in order to lower cost?	control over these policies.
The social impact on limiting SB participation to a selected (small)	The Commodity Team is considering the impact this FSSI
SB vendor pool needs to be considered in a total acquisition cost	will have on small businesses and will continue to engage
analysis.	with the SBA.
Installation conditions, project delays, changing requirements	With the OBA.
	The Commodity Toom will take this into consideration
after award all drive costs	The Commodity Team will take this into consideration.
	Price is by no means the only consideration in this
If all we are considering is price, how can we ensure quality of	process. While price is always a consideration, the
products? Is anyone considering ANSI/BIFMA standards as well	Commodity Team is looking at several factors as
as the HFES standards?	indicated in the RFI and Interact page.
	We will be gathering additional data from Industry
I would submit that Dealers/Manufacturers are doing this for free	regarding the services provided by both dealers and
just to be competitive.	manufacturers
just to be competitive.	Past performance is always a consideration in acquisition,
	but the Commodity Team is open to ideas or suggestions
	but the Commodity ream is open to ideas of suggestions
	to make this factor more relevant in the acquisition
	to make this factor more relevant in the acquisition
past performance should also be considered in the evaluation	to make this factor more relevant in the acquisition solution.
Excessive revisions in the specification process drive costs - The	
Excessive revisions in the specification process drive costs - The better the clarity up front, the better for all involved. Given the	solution.
Excessive revisions in the specification process drive costs - The	
Excessive revisions in the specification process drive costs - The better the clarity up front, the better for all involved. Given the nature of the complexity of the product, this is why the	Solution. The Commodity Team will take this into consideration and
Excessive revisions in the specification process drive costs - The better the clarity up front, the better for all involved. Given the nature of the complexity of the product, this is why the government should utilize the intelligence of the community early	The Commodity Team will take this into consideration and agrees that it is crucial to get Industry feedback as early
Excessive revisions in the specification process drive costs - The better the clarity up front, the better for all involved. Given the nature of the complexity of the product, this is why the government should utilize the intelligence of the community early in the process	Solution. The Commodity Team will take this into consideration and
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increase efforts to provide clients a workable environment	
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From a design perspective, depending on the skill of the design	
team, standardization should decrease design time. The initial	
setup/design, typical deviations, system complexity and other factors will add to design time.	The Commodity Team will take this into consideration.
ractors will add to design time.	We understand that this occurs far too often due to
Expedited delivery drive cost. Beer planning becomes our	
Expedited delivery drive cost. Poor planning becomes our	difficulty obtaining funding and/or improper planning. The
emergency	Commodity Team will take this into consideration.
There are a let of ward rate that are an ask adula that about direct	While the Commodity Team does not want to purchase
There are a lot of products that are on schedule that should not	items from China, this issue is not related to FSSI,
be because they are made in China. How is GSA going to start	especially considering that the ultimate solution may not
monitoring this better to remove these products?	be based on the MAS program.
Assuming FSSI solicits vendors for the ultimate acquisition	It is likely that again a lovel of evolvetion would be
vehicle, how do you envision evaluating for Tech Requirements?	It is likely that some level of evaluation would be
Will it be under the current picture of self certification to industry	conducted to ensure compliance with the standard
standards or do you envision requiring and evaluating actual test	configuration technical requirements, rather than a self
results?	certification.
On other FSSI contracts, awardees are required to remove	This would assume that the Commodity Team
awarded items from MAS. This would significantly drive up costs.	implements a MAS based solution. Since the solution has
Is this being considered?	not been developed, it is difficult to answer this question.
0.444.0	Yes, costs (direct and indirect) associated with the overall
Cost to the government would be a total cost. Is the FSSI admin	program will definitely be considered and compared
program cost being factored into the cost equations?	against anticipated cost savings of the FSSI.
Will GSA consider meeting for one-on-one sessions with more	Yes, we will be considering additional meetings beyond
than 25 vendors?	the first 25 papers submitted
	In some ways there is a connection between the two, in
	that with standard configurations it would be similar to
	buying a set priced commodity rather than a customized
	traditional systems workstation. It is still unlikely that
	furniture could be purchased using only a GSA
	Advantage type system, considering the complexities of
	furniture and the related services involved but it also can't
	be ruled out that something similar could be developed to
How does intent of the FSSI compare to GSA Advantage?	streamline the ordering process.
	As often as possible and as necessary to ensure a
	collaborative process that results in a win-win solution for
	Industry and Government. The Commodity Team
	understands the importance of engaging Industry to
How often does GSA intend to have industry interaction (such as	obtain feedback based on industry knowledge and
today) as the strategy is developed?	experience.
How will dealer locations be factored in for each government	
customer/base (AF, Navy, etc)? For example, most military bases	This will depend largely on the acquisition
can be very remote	strategy/solution, which has not yet been developed.
Prof. Sam Bornstein: I submit that a "Cost" should also include	Yes, costs (direct and indirect) associated with the overall
any negative impact on small businesses and the U.S. Economy	program will definitely be considered and compared
as a whole.	against anticipated cost savings of the FSSI.
	OMB has assigned a Strategic Sourcing Leadership
	Council (SSLC), which is ultimately responsible for
Too often BPAs and other vehicles seek solutions/cost savings	approving the FSSI. The SSLC members include senior
from Industry with no expectation that the government provide	representatives from several government agencies, many
firm commitments (committed volume/spend), as would be	of which are also represented on the Commodity Team.
expected in commercial purchase agreements. Will FSSI seek to	The SSLC along with the Commodity Team will stress the
include volume commitments from buyers, in order to receive	need to utilize this solution to achieve cost savings for
concessions from Industry?	their respective agencies.
GSA has implemented caps on installation fees which often make	
it unprofitable to service some locations. Is this being	
reconsidered?	Services will be evaluated and included in the solution
80% of our subcontractors we use in manufacturing are small	
businesses. Can this be more carefully considered in evaluating	
small business set asides?	We will take this into consideration.
Small Orders and complicated delivery requirements on small	The Commodity Team will explore this possibility.
contains access and communicated delivery recilifements on SMAII	THE COMMODILY TEAM WILL EXPLOID HIS DUSSIDIIILY.

orders drive up costs. Can FSSI aggregate standard requirements to project or type procurements to reduce supplier costs?	
How has SBA been involved in this process?	Yes
Has anyone considered engaging any public universities to draw on their expertise in global supply chain systems?	The government is researching best practices in commercial strategic sourcing
Respectfully, competition does not = a commitment from govt. Too often the govt is not held to the spend which was solicited or	
awarded. I'd suggest that to mirror a commercial practice, that a	The Commodity Team has considered this issue and has
firm commitment from govt should be expected for certain concessions (discounts, etc) extended by Industry.	ideas to avoid it. We are also interested in hearing ideas and suggestions from Industry regarding this issue.
What type of modification(s) to the Schedule would GSA consider that would meet the same objectives of FSSI?	If it is determined that a modification to existing schedule contracts can accommodate the objectives of FSSI, that may be a viable option; however, that decision has not been made to date.
GSA should consider "Open Enrollment" for this FSSI.	This will depend largely on the acquisition strategy/solution, which has not yet been developed but the Commodity Team is currently considering MAS and open market solutions, which could include a standing solicitation or open enrollment.
	No. While we understand that 4 pages limits Industry responses, the Commodity Team has time constraints that would make it difficult to thoroughly review longer responses, especially considering the size of the Furniture Industry. However, we are offering the opportunity to further discuss white paper responses via
Will GSA accept a white paper greater than 4 pages in length?	our one-on-one sessions.